

# **United Way of Central Oklahoma, Inc.**

Independent Auditor's Report and Consolidated Financial Statements

December 31, 2021

**United Way of Central Oklahoma, Inc.**  
**December 31, 2021**

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## Independent Auditor's Report

Board of Directors  
United Way of Central Oklahoma, Inc.  
Oklahoma City, Oklahoma

### ***Opinion***

We have audited the consolidated financial statements of United Way of Central Oklahoma, Inc. (United Way), which comprise the consolidated statement of financial position as of December 31, 2021, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of United Way as of December 31, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are required to be independent of United Way and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Responsibilities of Management for the Consolidated Financial Statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about United Way's ability to continue as a going concern within one year after the date that these consolidated financial statements are available to be issued.

### ***Auditor's Responsibilities for the Audit of the Consolidated Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement

resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of United Way's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about United Way's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Report on Summarized Comparative Information**

We have previously audited the December 31, 2020, financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated June 29, 2021. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.

**FORVIS, LLP**

Oklahoma City, Oklahoma  
June 23, 2022

# United Way of Central Oklahoma, Inc.

## Consolidated Statement of Financial Position

December 31, 2021

(With Summarized Consolidated Financial Information for December 31, 2020)

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>	
			<b>2021</b>	<b>2020</b>
<b>Assets</b>				
Cash and cash equivalents	\$ 14,224,225	\$ 1,187,776	\$ 15,412,001	\$ 15,392,695
Pledges receivable, net	8,403,742	901,813	9,305,555	8,999,869
Certificates of deposit	1,044,934	-	1,044,934	1,099,677
Beneficial interest in assets held by others	1,967,681	129,245	2,096,926	1,706,139
Property and equipment, net	3,052,231	-	3,052,231	3,167,492
Other assets	296,691	68,059	364,750	1,034,872
	<u>\$ 28,989,504</u>	<u>\$ 2,286,893</u>	<u>\$ 31,276,397</u>	<u>\$ 31,400,744</u>
Total assets				
<b>Liabilities and Net Assets</b>				
<b>Liabilities</b>				
Accounts payable and accrued expenses	\$ 750,813	\$ 22,185	\$ 772,998	\$ 705,662
Allocations and designations payable	5,063,685	10,000	5,073,685	6,078,642
	<u>5,814,498</u>	<u>32,185</u>	<u>5,846,683</u>	<u>6,784,304</u>
Total liabilities				
<b>Net Assets</b>	<u>23,175,006</u>	<u>2,254,708</u>	<u>25,429,714</u>	<u>24,616,440</u>
Total liabilities and net assets	<u>\$ 28,989,504</u>	<u>\$ 2,286,893</u>	<u>\$ 31,276,397</u>	<u>\$ 31,400,744</u>

**United Way of Central Oklahoma, Inc.**  
**Consolidated Statement of Activities**  
**Year Ended December 31, 2021**  
**(With Summarized Consolidated Financial Information for the**  
**Year Ended December 31, 2020)**

	Without Donor Restrictions	With Donor Restrictions	Total	
			2021	2020
<b>Support and Other Revenue</b>				
Public support	\$ 17,144,168	\$ 313,826	\$ 17,457,994	\$ 21,603,071
Less designations	3,568,722	-	3,568,722	5,047,228
Net public support	13,575,446	313,826	13,889,272	16,555,843
Administrative fees	225,961	-	225,961	254,234
Less uncollectible pledges	305,087	-	305,087	698,423
Net support revenue	13,496,320	313,826	13,810,146	16,111,654
Bequest	20,000	-	20,000	-
Interest income	56,928	10,000	66,928	168,965
Endowment investment income	213,547	15,821	229,368	229,503
Miscellaneous	71,475	-	71,475	69,225
Grants	-	28,813	28,813	1,516,344
Total other revenue	361,950	54,634	416,584	1,984,037
Net assets released from restrictions	376,050	(376,050)	-	-
Total support and other revenue	14,234,320	(7,590)	14,226,730	18,095,691
<b>Allocations and Expenses</b>				
Allocations to agencies	8,853,128	-	8,853,128	10,510,326
Community investments and services	1,372,492	-	1,372,492	800,952
Disaster relief	373,550	-	373,550	1,737,823
Leadership	237,606	-	237,606	214,206
Volunteer services	170,421	-	170,421	158,909
Resource development	1,302,677	-	1,302,677	1,320,823
Organization administration	1,103,582	-	1,103,582	930,400
Total allocations and expenses	13,413,456	-	13,413,456	15,673,439
<b>Increase (Decrease) in Net Assets</b>	820,864	(7,590)	813,274	2,422,252
<b>Net Assets, Beginning of Year</b>	22,354,142	2,262,298	24,616,440	22,194,188
<b>Net Assets, End of Year</b>	<u>\$ 23,175,006</u>	<u>\$ 2,254,708</u>	<u>\$ 25,429,714</u>	<u>\$ 24,616,440</u>

See Notes to Consolidated Financial Statements

**United Way of Central Oklahoma, Inc.**  
**Consolidated Statement of Cash Flows**  
**Year Ended December 31, 2021**  
**(With Summarized Consolidated Financial Information for the**  
**Year Ended December 31, 2020)**

	<u>2021</u>	<u>2020</u>
<b>Operating Activities</b>		
Increase in net assets	\$ 813,274	\$ 2,422,252
Items not requiring (providing) cash		
Depreciation	238,559	198,662
Provision for uncollectible pledges	305,087	698,423
Change in value of beneficial interest	(231,979)	(230,608)
Contributed property and equipment	(54,550)	-
Changes in operating assets and liabilities		
Pledges receivable	(610,773)	(388,410)
Other assets	670,122	(870,066)
Accounts payable and accrued expenses	67,336	144,189
Allocations and designations payable	(1,004,957)	(284,353)
	<u>192,119</u>	<u>1,690,089</u>
Net cash provided by operating activities		
	<u>192,119</u>	<u>1,690,089</u>
<b>Investing Activities</b>		
Proceeds from maturities of certificates of deposit	1,054,463	4,905,003
Purchase of certificates of deposit	(995,941)	(1,237,077)
Reinvestment of certificates of deposit interest	(3,779)	(66,018)
Funds transferred to beneficial interest in assets held by others	(158,808)	(905,939)
Proceeds from distributions of beneficial interest	-	4,700
Purchase of property and equipment	(68,748)	(69,091)
	<u>(172,813)</u>	<u>2,631,578</u>
Net cash provided by (used in) investing activities		
	<u>(172,813)</u>	<u>2,631,578</u>
<b>Increase in Cash and Cash Equivalents</b>	19,306	4,321,667
<b>Cash and Cash Equivalents, Beginning of Year</b>	<u>15,392,695</u>	<u>11,071,028</u>
<b>Cash and Cash Equivalents, End of Year</b>	<u>\$ 15,412,001</u>	<u>\$ 15,392,695</u>

**United Way of Central Oklahoma, Inc.**  
**Consolidated Statement of Functional Expenses**  
**Year Ended December 31, 2021**

	Allocations to Agencies	Community Investments and Services	Disaster Relief	Leadership	Volunteer Services	Total Program Services	Resource Development	Organization Administration	Total Supporting Services	Total
Salaries – employees	\$ -	\$ 524,389	\$ 68,221	\$ 105,251	\$ 82,419	\$ 780,280	\$ 546,494	\$ 525,493	\$ 1,071,987	\$ 1,852,267
Payroll taxes	-	38,746	5,041	7,777	6,090	57,654	40,379	38,828	79,207	136,861
Employee benefits	-	107,688	14,010	21,614	16,925	160,237	112,227	107,915	220,142	380,379
<b>Total salaries and related expenses</b>	-	670,823	87,272	134,642	105,434	998,171	699,100	672,236	1,371,336	2,369,507
Professional fees	-	16,886	1,951	3,510	2,357	24,704	45,083	100,064	145,147	169,851
Supplies	-	4,574	1,702	1,064	1,883	9,223	5,782	6,681	12,463	21,686
Telephone	-	8,329	1,084	1,672	1,309	12,394	8,680	8,537	17,217	29,611
Postage and shipping	-	2,846	99	2,931	109	5,985	4,652	4,393	9,045	15,030
Occupancy	-	32,722	12,075	6,568	5,143	56,508	34,102	36,901	71,003	127,511
Campaign expense, printing, and awards	-	24,468	248	15,216	565	40,497	216,364	1,912	218,276	258,773
Local travel	-	3,470	416	645	502	5,033	5,566	2,906	8,472	13,505
Training and development	-	3,624	451	696	546	5,317	4,136	3,479	7,615	12,932
Membership dues	-	93,076	7,052	10,836	13,364	124,328	62,323	93,436	155,759	280,087
Equipment maintenance	-	17,686	4,492	7,068	2,781	32,027	19,359	28,019	47,378	79,405
Miscellaneous	-	426,450	9,829	39,202	25,813	501,294	84,396	36,230	120,626	621,920
State Campaign expense	-	-	-	-	-	-	15,925	15,313	31,238	31,238
City Campaign expense	-	-	-	-	-	-	26,825	25,795	52,620	52,620
Support provided to partner agencies	8,853,128	-	-	-	-	8,853,128	-	-	-	8,853,128
Support provided to other beneficiaries	-	-	238,093	-	-	238,093	-	-	-	238,093
Depreciation	-	67,538	8,786	13,556	10,615	100,495	70,384	67,680	138,064	238,559
<b>Total allocations and expenses</b>	<u>\$ 8,853,128</u>	<u>\$ 1,372,492</u>	<u>\$ 373,550</u>	<u>\$ 237,606</u>	<u>\$ 170,421</u>	<u>\$ 11,007,197</u>	<u>\$ 1,302,677</u>	<u>\$ 1,103,582</u>	<u>\$ 2,406,259</u>	<u>\$ 13,413,456</u>



**United Way of Central Oklahoma, Inc.**  
**Notes to Consolidated Financial Statements**  
**December 31, 2021**

**Note 1: Nature of Operations and Summary of Significant Accounting Policies**

***Nature of Operations***

United Way of Central Oklahoma, Inc. (United Way of Central Oklahoma or United Way) is a charitable organization that provides funding to more than 70 nonprofit organizations located in multiple counties in central Oklahoma. These organizations, called partner agencies, provide programs and services in United Way of Central Oklahoma's five focus areas: strong families, successful kids, healthy citizens, independent living, and community preparedness. United Way of Central Oklahoma also serves as a community convener, bringing together business and community leaders, nonprofit organizations, representatives of government, and stakeholders to address health and social service issues.

In addition to its annual fundraising campaign, United Way of Central Oklahoma manages (*i.e.*, receives and processes donor pledges and payments, providing the appropriate tax receipting to the donor) the annual campaigns for United Way of Canadian County, LLC and United Way of Logan County, LLC (both single-member LLCs, of which United Way of Central Oklahoma is the sole member) and Embrace OKC, as well as the Oklahoma State Employee Charitable Contribution Campaign (State Campaign) and the Oklahoma City Municipal Employee Charitable Contribution Campaign (City Campaign). United Way of Central Oklahoma also participates (*i.e.*, receives funds as a federation from a third party rather than from the donor) in the Combined Federal Campaign (CFC).

A summary of significant accounting policies applied in the preparation of the accompanying consolidated financial statements follows:

***Basis of Presentation***

The accompanying consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) for nonprofit entities. The accompanying consolidated financial statements consist of the consolidated financial statements of United Way of Central Oklahoma, which includes the accounts of United Property Acquisition LLC; United Way of Canadian County, LLC; and United Way of Logan County, LLC, since United Way of Central Oklahoma is the sole member of these LLCs.

All significant intercompany accounts and transactions have been eliminated in the accompanying consolidated financial statements. Under the accrual method of accounting, support and revenue are recognized when a promise is made, and expenses are recorded as liabilities when incurred, without regard to the timing of receipt or payment of cash.

Under these provisions, net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of United Way and changes therein are classified and reported as follows:

- Net assets without donor restrictions are not restricted by donors or the donor-imposed restrictions have expired. These net assets represent funds that are fully available, at the

**United Way of Central Oklahoma, Inc.**  
**Notes to Consolidated Financial Statements**  
**December 31, 2021**

discretion of management and the Board of Directors, for United Way to utilize in any of its programs or supporting services.

- Net assets with donor restrictions are comprised of funds subject to stipulations imposed by donors. Some donor restrictions are temporary in nature and will be met by actions of United Way or by the passage of time. Other donor restrictions may be perpetual in nature, *i.e.*, the donor having stipulated the funds be maintained in perpetuity. The related income generated by those perpetual funds may be expended for purposes, as determined by United Way.
- Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the accompanying consolidated statement of activities. Conditional contributions having donor stipulations that are satisfied in the period the gift is received are recorded as revenue with donor restrictions and then released from restriction.

***Use of Estimates***

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures; accordingly, actual results could differ from those estimates.

***Prior Year Comparative Totals***

The accompanying consolidated financial statements include certain prior year summarized consolidated comparative information. Such information does not include complete information required by Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, *Not-for-Profit Entities*, such as activity by net asset classification. Accordingly, such information should be read in conjunction with United Way's consolidated financial statements for the year ended December 31, 2020, from which the summarized information was derived.

***Cash and Cash Equivalents and Certificates of Deposit***

United Way considers all certificates of deposit with a maturity of three months or less and money market funds to be cash equivalents.

At December 31, 2021, United Way's cash and certificates of deposit accounts held at its banks cumulatively exceeded federally insured limits by approximately \$14,447,000. United Way reviewed independent assessments of the financial strength of these financial institutions and believes it is not exposed to any significant credit risk on cash and cash equivalents. Additionally, one institution has collateralized certain cash accounts with securities with fair market values approximating \$7,085,000 at December 31, 2021.

**United Way of Central Oklahoma, Inc.**  
**Notes to Consolidated Financial Statements**  
**December 31, 2021**

***Investments and Investment Return***

United Way holds certificates of deposit issued by various financial institutions. Certificates of deposit are recorded at cost, which approximates fair value. The certificates of deposit bear interest at rates ranging from 0.15% to 0.80% and have remaining maturity dates ranging from 1 to 12 months as of December 31, 2021. Investment return is reflected in the accompanying consolidated statement of activities as with donor restrictions and without donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

***Pledges Receivable***

Pledges receivable are derived from the annual campaign, State Campaign, and City Campaign and represent amounts from donor pledges received by United Way through the end of a calendar year. As a result, annual public support revenue reflected in the accompanying consolidated financial statements may not align with total amounts ultimately raised during each annual campaign since annual campaigns are not based on the calendar year. Pledges received in 2021 related to the 2020 campaign were approximately \$630,000 and pledges received in 2020 related to the 2019 campaign were approximately \$1,286,000. Pledges receivable include one-time as well as recurring pledges. Pledges may be remitted through cash, check, credit card, publicly traded stock, or payroll deduction.

United Way estimates that a significant portion of the pledges receivable will be collected within a 15-month period. Therefore, United Way has not discounted its pledges receivable because the carrying value approximates fair value, except when pledges extend into future years. In cases such as this, the pledges are shown net of the discounted amount. United Way's pledges receivable, which are not restricted as to purpose or time by the donor, are reported in net assets without donor restrictions. Pledges that are restricted as to purpose or time by the donor are reported as net assets with donor restrictions.

***Allowance for Uncollectible Pledges***

United Way's allowance for uncollectible pledges is based on historical losses incurred from uncollectible pledges adjusted, if necessary, for unusual circumstances that may affect the ultimate collection of pledges and specific accounts identified as collectible or uncollectible by management. When United Way becomes aware a pledge is uncollectible, it immediately charges off the pledge.

***Property and Equipment***

Purchased property and equipment of \$1,000 or more and a useful life greater than one year are recorded at cost, while donated equipment and art are recorded at fair value at the date of receipt. Depreciation is charged to expense using the straight-line method over the estimated useful life of each asset. Donated art is not depreciated.

**United Way of Central Oklahoma, Inc.**  
**Notes to Consolidated Financial Statements**  
**December 31, 2021**

The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Buildings and improvements	30 years
Furniture and equipment	3–7 years
Computer software	1–3 years

***Long-Lived Asset Impairment***

United Way evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset are less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value.

No asset impairment was recognized during the year ended December 31, 2021.

***Contributions***

Revenues include contributions (pledges and amounts received) from the annual fundraising campaigns. Contributions are considered available for unrestricted use unless they are specifically restricted by the donor. Pledges and donations are recorded in the year they are received as either with donor restrictions revenue or without donor restrictions revenue. Contributions are recorded as received at their net realizable value. As restrictions on net assets with donor restrictions are satisfied, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported as net assets released from restrictions in the accompanying consolidated statement of activities. Contributions originally restricted by the donor and for which the restriction is met in the same year are recorded initially as net assets with donor restrictions and then subsequently released from restriction. Allocations to agencies are recognized in the year the related commitments are made by United Way.

Certain contributions received in fundraising campaigns are designated by individuals for specific agencies. Accounting standards require that organizations who received contributions that are designated by donors for other organizations exclude such designated contributions from the amount recognized as contributions received and made. United Way classifies and reports such designations in its accompanying consolidated statement of activities as a reduction of public support (see *Note 8* for more information on contributions received as part of a governmental campaign).

***Relationship with United Way Worldwide***

United Way is a member of United Way Worldwide. As a member of United Way Worldwide, United Way may utilize the United Way Worldwide brand, including logo, merchandise, name recognition, and credibility as a reputable nonprofit organization. With membership, United Way must adhere to required standards of reporting to United Way Worldwide. Dues paid represent approximately 1.25% of the amount raised in the prior year annual campaign. Approximately

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\$235,000 was expensed in 2021, which will be paid to United Way Worldwide in 2022, and is included in accounts payable and accrued expenses.

***Contributed Services***

During the 2021 annual campaign, contributed services in the amount of approximately \$42,000 (determined by the number of weeks of service multiplied by the person's estimated weekly salary) were received in connection with the loaned executive program, a program whereby various businesses in the community loan their executives to United Way to perform various administrative and fundraising duties in connection with the annual campaign. In addition to contributed services related to the loaned executive program, United Way received approximately \$1,717,000 of contributed advertising services related to various campaign efforts during 2021. The services contributed to United Way, which demonstrate a broad level of community support, have not been recognized in the accompanying consolidated financial statements as they represent services of a nonprofessional nature or because United Way would not have purchased such services if they were not contributed. In addition, a substantial number of volunteers annually contribute significant amounts of their time to United Way's fundraising campaigns, community investment process, and various community projects. However, there is no objective basis available to measure the value of these services; therefore, these services have not been recognized in the accompanying consolidated financial statements.

***In-Kind Contributions***

In addition to receiving cash contributions, United Way receives in-kind contributions of goods from various donors. It is the policy of United Way to record the estimated fair value of certain in-kind donations as an expense in its consolidated financial statements and similarly increase contribution revenue by a like amount. For donated capital assets, United Way records an in-kind donation and capital asset. For the year ended December 31, 2021, \$661,644 was received in in-kind contributions.

***Income Taxes***

The Internal Revenue Service has determined United Way is exempt from federal income taxes under Section 501(a) of the Internal Revenue Code as organizations described in Section 501(c)(3). Taxes may be assessed at the normal corporate rates on income derived from unrelated business activities not substantially related to United Way's exempt function. There was no unrelated business taxable income in 2021.

Management has reviewed United Way's tax positions and concluded there are no uncertain tax positions that require adjustments in order for the accompanying consolidated financial statements to be in compliance with authoritative guidance. Any penalties or interest expense, if incurred, would be charged to miscellaneous expense in the accompanying consolidated statement of functional expenses.

**United Way of Central Oklahoma, Inc.**  
**Notes to Consolidated Financial Statements**  
**December 31, 2021**

***Designated Pledges Held for Other Agencies***

United Way provides campaign donors with the option to designate pledges to United Way partner agencies in the annual campaign. The State Campaign and the City Campaign (each managed by United Way) and the CFC require donors to designate their pledges. United Way does not have title or ownership of these designated assets, nor does it have the right of variance and, as such, these gifts constitute agency transactions. United Way honors all designations, including those of federal employees who participate in the CFC, by distributing a proportionate share of receipts based on donor designations to each participating United Way partner agency. Designated pledges are paid out in accordance with United Way policy or the applicable governmental campaign guidelines (see *Note 8*).

In accordance with United Way Worldwide membership standards, these designations are included in gross public support on the accompanying consolidated statement of activities but are then deducted to arrive at United Way's net public support revenue.

***Allocations and Commitments to Agency Programs***

In June 2021, United Way made awards to partner agency programs to allocate funds raised in the 2020 campaign to be paid for the period from July 1, 2021 through June 30, 2022. Accordingly, as of December 31, 2021, a liability was recorded for the unpaid balance of the awards payable as of that date.

In addition, allocation amounts to be paid to agency programs from pledges made for the 2021 campaign are conditional until approved by the Board of Directors. Accordingly, no allocations payable related to the 2021 campaign have been recorded in the accompanying consolidated financial statements because a binding commitment had not been made at December 31, 2021.

In June 2022, the Board of Directors approved allocations and designations of approximately \$10,538,000 for the 2021 campaign funds for which payouts were set to begin on July 1, 2022.

***Functional Allocation of Expenses***

Except for certain expenses that are directly allocable, all expenses have been allocated to program and supporting functions based upon the estimated time spent by each employee for each function.

***Joint Costs***

The costs of joint activities (involving fundraising) that are identifiable with a particular function are charged to that function, and joint costs are allocated between fundraising and the appropriate program or supporting function if the purpose, audience, and content criteria are met. If the purpose, audience, and content criteria are not met, all costs of the activity are charged to fundraising, as set forth in ASC 958-720.

**United Way of Central Oklahoma, Inc.**  
**Notes to Consolidated Financial Statements**  
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***Resource Development Expenses***

United Way engages in certain fundraising activities for the purpose of generating funds to support partner agency programs and overall operations of United Way. Expenses associated with these activities totaled \$1,302,677 for the year ended December 31, 2021.

***Administrative Fees***

Administrative fees are earned and recognized over the term of the City Campaign, State Campaign, and annual campaign as United Way provides administrative services to the City Campaign and State Campaign and as designations are received during the annual campaign. Revenue is reported at the amount of consideration to which United Way expects to be entitled in exchange for providing administrative services. The transaction price for the City Campaign and the State Campaign is 10% of contributions based on regulations established by these entities indicating that administrative costs are the lesser of actual administrative costs or 10%. The transaction price for administrative fees on designations within the United Way campaign is based on the overhead rate incurred by United Way to manage the campaign.

***COVID-19***

As a result of the spread of the SARS-CoV-2 virus and the incidence of COVID-19, economic uncertainties have arisen that may negatively affect the consolidated financial position, results of operations, and cash flows of United Way. The duration of these uncertainties and the ultimate financial effects on future campaigns cannot be reasonably estimated at this time.

**Note 2: Pledges Receivable**

Amounts included in pledges receivable are as follows:

2021 campaign	\$ 8,422,415
2020 campaign	862,701
Future campaign years (net of discount of \$27,759)	913,199
	<u>10,198,315</u>
Less allowance for uncollectible pledges	<u>892,760</u>
Pledges receivable, net	<u><u>\$ 9,305,555</u></u>

**United Way of Central Oklahoma, Inc.**  
**Notes to Consolidated Financial Statements**  
**December 31, 2021**

**Note 3: Property and Equipment**

Property and equipment are summarized as follows at December 31, 2021:

Buildings and improvements	\$ 4,446,189
Land and improvements	85,000
Furniture and equipment	966,947
Computer software	527,454
Art	<u>26,400</u>
	6,051,990
Less accumulated depreciation	<u>2,999,759</u>
Property and equipment, net	<u><u>\$ 3,052,231</u></u>

**Note 4: Interest in Assets and Funds Held by Others**

United Way of Central Oklahoma is the beneficiary of donated funds in an account with the Oklahoma City Community Foundation, Inc. (OCCF). The funds are invested by OCCF. The investment income received by United Way of Central Oklahoma from the account is reinvested in the account. Donors to OCCF may designate their contributions to United Way of Central Oklahoma's account. The funds had a balance of \$1,645,918 as of December 31, 2021.

United Way of Central Oklahoma is the beneficiary of donated funds in an account with the Communities Foundation of Oklahoma (CFO). The funds are invested by CFO. The investment income received by United Way of Central Oklahoma from the account is reinvested in the account. Donors to CFO may designate their contributions to United Way of Central Oklahoma's account. The funds had a balance of \$143,659 as of December 31, 2021.

The assets of these funds are not included in the accompanying consolidated financial statements as the trustees of the foundations state they retain the right of variance.

United Way of Central Oklahoma has transferred assets from designated donor contributions to OCCF as well as to CFO (collectively, the Foundations) and retained a beneficial interest in those assets. United Way of Central Oklahoma is eligible to receive annual distributions from these assets according to both Foundations' spending policies but has chosen to reinvest these distributions in the funds. Investment gains and losses are recorded in endowment investment income. The fair value of the retained beneficial interest in the Foundations included in the accompanying consolidated financial statements was \$2,096,926 as of December 31, 2021. Funds transferred to OCCF are considered to be either donor-restricted or without donor restrictions depending on the express intent of the donor and are to be held in perpetuity, and the funds transferred to CFO are board-designated for endowment purposes. The funds at OCCF may not be returned to United Way of Central Oklahoma. The funds at CFO may be returned to United Way of Central Oklahoma in the form of a grant at the sole discretion of CFO and subject to the variance power of CFO and must be approved by two-thirds of the governing body of United Way of Central Oklahoma.



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**Note 5: Endowment**

United Way of Central Oklahoma’s governing body is subject to the *State of Oklahoma Prudent Management of Institutional Funds Act* (SPMIFA). As a result, United Way classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time-restricted until the governing body appropriates such amounts for expenditure.

Additionally, in accordance with SPMIFA, United Way considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. Duration and preservation of the fund
2. Purposes of the organization and the fund
3. General economic conditions
4. Possible effect of inflation and deflation
5. Expected total return from investment income and appreciation or depreciation of investments
6. Other resources of the organization
7. Investment policies of the organization

United Way’s endowment consists of two funds held at two different community foundations as well as funds set aside at United Way to act as an endowment. The endowment includes both donor-restricted endowment funds and funds designated by the governing body to function as endowments (board-designated endowment funds). As required by GAAP, net assets associated with endowment funds, including board-designated endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

The composition of net assets by type of endowment fund at December 31, 2021, was:

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Board-designated endowment funds	\$ 1,593,676	\$ 193,619	\$ 1,787,295
Donor-restricted endowment funds			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	56,000	56,000
Accumulated investment gains	425,521	73,245	498,766
<b>Total endowment funds</b>	<b>\$ 2,019,197</b>	<b>\$ 322,864</b>	<b>\$ 2,342,061</b>

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Changes in endowment net assets for the year ended December 31, 2021, were:

	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>
Endowment net assets, beginning of year	\$ 1,592,715	\$ 113,424	\$ 1,706,139
Investment return, net	213,547	15,821	229,368
Transfer to create board-designated endowment	<u>212,935</u>	<u>193,619</u>	<u>406,554</u>
Endowment net assets, end of year	<u>\$ 2,019,197</u>	<u>\$ 322,864</u>	<u>\$ 2,342,061</u>

***Investment and Spending Policies***

United Way is subject to the investment and spending policies established by the Foundations holding the funds.

**Note 6: Net Assets**

***Net Assets Without Donor Restrictions***

Net assets without donor restrictions represent funds over which United Way retains full control of use in achieving United Way's objectives. Funds that have been designated by the Board of Directors for certain purposes have been included in net assets without donor restrictions in the accompanying consolidated financial statements.

Net assets without donor restrictions are as follows as of December 31, 2021:

Undesignated	\$ 18,233,976
Board-designated	
Building Maintenance/Renovation Fund	525,009
Community Impact Fund	645,359
Emergency relief	519,464
Endowment Fund	2,019,197
Emergency Services Position and Community Investment	
Program Needs	559,203
Future land acquisition	572,792
WayFinder grant	<u>100,006</u>
Total net assets without donor restrictions	<u>\$ 23,175,006</u>

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***Net Assets with Donor Restrictions***

Net assets with donor restrictions at December 31, 2021, are available for the following purposes:

Embrace OKC	\$ 1,566,888
COVID-19 Response Fund	163,558
Contributions with time restrictions	193,619
Tornado relief	201,398
Beneficial interest in assets held by others to be held in perpetuity	<u>129,245</u>
 Total net assets with donor restrictions	 <u><u>\$ 2,254,708</u></u>

***Net Assets Released from Restrictions***

Purpose restrictions on net assets with donor restrictions are generally satisfied when expenses are incurred on the donor-restricted program or function. Net assets with donor restrictions released from restrictions during the year ended December 31, 2021, were related to the following:

Embrace OKC	\$ 75,976
COVID-19 Response Fund	38,635
October 2020 Ice Storm relief	56,349
Tornado relief	67,133
CARES Act funding	127,957
Beneficial interest in assets held by others to be held in perpetuity	<u>10,000</u>
 Total net assets released from restrictions	 <u><u>\$ 376,050</u></u>

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**Note 7: Liquidity and Reserves**

Total financial assets	
Cash and cash equivalents	\$ 15,412,001
Pledges receivable, net	9,305,555
Certificates of deposit	<u>1,044,934</u>
Total financial assets available within one year	<u>25,762,490</u>
Less amounts unavailable for general expenditure within one year	
Restricted by donors with purpose and time restrictions	(2,089,589)
Donor designations payable related to governmental campaigns	(178,051)
Donor designations payable	<u>(305,518)</u>
Total amounts restricted or designated by donors	<u>(2,573,158)</u>
Less amounts unavailable to management without board approval	
Agency allocations payable	(4,590,116)
Board-designated for Building Maintenance/Renovation Fund	(525,009)
Board-designated for Community Impact Fund	(645,359)
Board-designated for emergency relief	(519,464)
Board-designated for Emergency Services Position and Community Investment Program Needs	(559,203)
Board-designated for future land acquisition	(572,792)
Board-designated for endowment	(25,000)
Board-designated for Wayfinder grant	<u>(100,006)</u>
Total amounts unavailable to management without board approval	<u>(7,536,949)</u>
Total financial assets available to management for general expenditure within one year	<u>\$ 15,652,383</u>

United Way manages its liquidity and reserves following three guiding principles: focusing on prudent financial management ensuring long-term financial strength and stability, maintaining adequate liquid assets to fund near-term operating needs, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. United Way has a policy to maintain current financial assets less current liabilities at a minimum of six months of operating expenses. During the year ended December 31, 2021, the level of liquidity and reserves was managed within the policy requirements.

**Note 8: Combined Federal Campaign, State Campaign, and City Campaign**

In addition to conducting the annual United Way campaign, United Way of Central Oklahoma serves, under contractual arrangement, as the Principal Combined Fundraising Organization

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(PCFO) for the State and City Campaigns. These campaign donors are required to designate their gifts to eligible charitable organizations (including United Way) throughout the country. A list of the eligible charitable organizations is provided to the donors by their employer. Many of these organizations are not partner agencies directly supported by United Way. In accordance with its contractual obligation, United Way of Central Oklahoma distributes these donations in accordance with the donor's designation. Because United Way of Central Oklahoma acts as an agent for these campaigns, contribution revenue and allocation expense on the accompanying consolidated statement of activities are reduced by these amounts (see designated pledges held for other agencies in *Note 1*).

United Way of Central Oklahoma retains an administrative fee for the cost of the PCFO campaigns, which totaled \$31,238 for the State Campaign and \$52,620 for the City Campaign in 2021. United Way and its partner agencies are also eligible participants in the CFC and State and City Campaigns and receive donor-designated pledges from the CFC and State and City Campaigns. These pledges totaled approximately \$55,000 for the CFC, \$127,000 for the State Campaign, and \$167,000 for the City Campaign.

As of December 31, 2021, cash balances held on behalf of governmental campaigns are maintained in separate bank accounts totaling approximately \$260,000. Donor designations payable related to governmental campaigns are approximately \$178,000 as of December 31, 2021.

**Note 9: Defined Contribution Plan**

United Way of Central Oklahoma allows any employee who is 21 years and older with a minimum one year of service to participate in its 403(b) Thrift Plan. United Way of Central Oklahoma will contribute a 3% base contribution of an employee's salary per plan year whether or not that employee has elected to make voluntary salary reduction contributions to the plan. If an employee chooses to make salary reduction contributions, United Way of Central Oklahoma will match those contributions equal to the lesser of 50% of the salary reduction contributions or 1.5% of that employee's salary during the plan year. Total United Way of Central Oklahoma contributions to the 403(b) Thrift Plan were \$66,075 in 2021.

**Note 10: Disclosures About Fair Value of Assets and Liabilities**

FASB ASC 820, *Fair Value Measurements and Disclosures*, provides the framework for measuring fair value. FASB ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and establishes a three-level hierarchy for measuring fair value. The statement requires fair value measurements be classified and disclosed in one of three categories.

FASB ASC 820 establishes a fair value hierarchy for valuation inputs that gives the highest priority to quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs. The fair value hierarchy is as follows:

- Level 1** Inputs to the valuation methodology are quoted prices for identical assets or liabilities in active markets.

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**Level 2** Inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset and liability, either directly or indirectly, for substantially the full term of the financial instrument.

**Level 3** Unobservable inputs supported by little or no market activity and significant to the fair value of the assets or liabilities.

The valuation methodologies and inputs used for assets measured at fair value on a recurring basis and recognized in the accompanying consolidated statement of financial position, as well as the general classification of such assets pursuant to the valuation hierarchy, are below. There have been no significant changes in the valuation methodologies used during the year ended December 31, 2021.

***Beneficial Interest in Assets Held by Others***

United Way does not have the ability to redeem the funds held at OCCF but may redeem the funds held at CFO with approval by CFO and a two-thirds vote of the Board of Directors of United Way. Based on the methodology of determining the fair value of beneficial interest in assets held by others and the nonredeemable nature of the assets at OCCF, the assets at CFO of \$746,604 are categorized as Level 2 and the assets at OCCF of \$1,350,322 are categorized as Level 3 in the hierarchy.

***Uncertainty of Fair Value Measurements***

The uncertainty of the fair value measurement at the reporting date from the use of significant unobservable inputs, if those inputs reasonably could have been different at the reporting date, the inter-relationships among the unobservable inputs used in the recurring fair value measurement, and how those inputs might magnify or mitigate the effect of changes in the unobservable inputs on the fair value measurement are described below.

***Beneficial Interest in Assets Held by Others***

The significant unobservable inputs used in the fair value measurement of United Way's beneficial interest is the perpetual nature of the underlying assets. Significant increases (decreases) in those underlying assets would result in a significantly higher (lower) fair value measurement.

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**Note 11: Disaster Relief**

The financial impact of disaster relief efforts is outlined below. All funds related to disaster relief are included in net assets with donor restrictions in the accompanying consolidated financial statements.

	<b>May 2013 Tornado Relief</b>	<b>October 2020 Ice Storm Relief</b>	<b>COVID-19 Response Fund</b>	<b>Total</b>
Funds available as of January 1, 2021	\$ 268,530	\$ 154,206	\$ 195,074	\$ 617,810
Donations received during 2021	-	-	7,119	7,119
Redirection of donor restriction	-	(97,857)	-	(97,857)
	-	(97,857)	7,119	(90,738)
Less payments to agencies during 2021	(67,132)	(59,249)	(38,635)	(165,016)
Return of funds from agencies during 2021	-	2,900	-	2,900
	(67,132)	(56,349)	(38,635)	(162,116)
Remaining funds available as of December 31, 2021	<u>\$ 201,398</u>	<u>\$ -</u>	<u>\$ 163,558</u>	<u>\$ 364,956</u>

We expect the May 2013 Tornado Relief funds to be fully distributed within the next five years.

**Note 12: Appointment as Receiver**

United Way was appointed by the District Court of Pittsburg County Oklahoma in November 2020 to serve as the receiver over United Way of Southeastern Oklahoma (UWSO). The Attorney General of the State of Oklahoma has asserted in court documents that UWSO ceased all operations in 2017 and has failed to execute any of the charitable program services to fulfill or administer its organizational purpose. Moreover, upon the termination of its operations, UWSO also failed to distribute any of the substantial assets that it holds for the benefit of the local community. As receiver, United Way is charged with ensuring that UWSO's business undertakings are properly wound up and its assets are distributed in accordance with donor intentions and all applicable laws.

The assets of UWSO remain in UWSO's name under UWSO's federal identification number and, accordingly, are not reflected in the accompanying consolidated financial statements of United Way of Central Oklahoma. Additionally, no assets of United Way have been offered as a pledge or

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guarantee related to United Way of Central Oklahoma's role as receiver. United Way anticipates beginning the two-year process of distributing all remaining assets of UWSO during 2022.

**Note 13: Paycheck Protection Program (PPP) Loan**

United Way received a \$417,200 PPP loan established by the *Coronavirus Aid, Relief, and Economic Security Act* and has elected to account for the funding as a conditional contribution by applying ASC 958-605, *Revenue Recognition*. Revenue is recognized when conditions are met, which include meeting full-time employee and salary reduction requirements and incurring eligible expenditures. The United Way met these conditions in 2020 and recorded revenue for the PPP loan. PPP loans are subject to audit and acceptance by the U.S. Department of Treasury, Small Business Administration, or lender; as a result of such audit, adjustments could be required to the recognition of revenue. United Way received notice on April 14, 2021, that this loan had been forgiven in its entirety by the Small Business Administration.

**Note 14: Conditional Grants**

United Way is the recipient of certain conditional grants that are not recorded in the financial statements as of December 31, 2021, as follows:

- *American Rescue Plan Act* funding of \$1,000,000 for lost revenue to support the decline that partner agencies experienced in their annual allocation made in 2021. Funds are to be distributed to certain agencies that meet the requirements of the funds. These funds were received in February 2022 and were promptly remitted to partner agencies based on their pro rata share of the identified lost revenue.
- Grant to support emergence from poverty in the amount of \$75,000. Revenue can be recognized when eligible expenses have been incurred.

**Note 15: Subsequent Events**

Subsequent events have been evaluated for potential recognition or disclosure in the consolidated financial statements through June 23, 2022, which is the date the consolidated financial statements were available to be issued and, it has been determined, there are no other material or significant events to be reported other than as reported above in *Note 1*.